

Central
Bedfordshire
Council
Priory House
Monks Walk
Chicksands,
Shefford SG17 5TQ



**TO EACH MEMBER OF THE
SOCIAL CARE, HEALTH & HOUSING OVERVIEW & SCRUTINY COMMITTEE**

24 March 2011

Dear Councillor

**SOCIAL CARE, HEALTH & HOUSING OVERVIEW & SCRUTINY COMMITTEE - Monday
28 March 2011**

Following Chairman's Briefing please find attached the papers for an additional report which the Chairman has agreed to consider take as an urgent item of business and a replacement appendix for the budget report:-

**10. Budget Management Report for period ended 31st December 2010
for Social Care Health and Housing**

Please find attached a replacement set of the appendices – text had been missing from pages 38 – 40 of the main agenda.

**13. Shared Services-patient flows from Acute hospitals to Central
Bedfordshire**

The report analysis the patient flows from acute hospitals into Central Bedfordshire between June and December 2010 and highlights the role of social care in managing these.

Should you have any queries regarding the above please contact Democratic Services on
Tel: 0300 300 4032

Yours sincerely

Martha Clampitt,
Committee Services Officer
email: martha.clampitt@centralbedfordshire.gov.uk

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TABLE A1 NET EXPENDITURE		A	B	C	D	E	F	G	H	I	J	K	L
SOCIAL CARE, HEALTH AND HOUSING REVENUE BUDGET 2010/11		Annual Budget	Profilled Budget	Actual spend	Year-to-date Variance	Forecast	Use Of Existing Earmarked Reserves	Revised Forecast	Forecast Variance (E) - (A)	Proposed Transfer To reserves	Variance After Proposed Tfrs (H)+I)	Proposed Provisions (J)+K)	Variance Alter Proposed Provisions (L)
		£	£	£	(A) - (B)	£	£	£	£	£	£	£	£
<i>Net Expenditure</i>		221,787	166,341	178,227	11,886	241,267		241,267	19,480		19,480		19,480
Director													
Housing Services (HRA)													
Head of Housing Services (HRA)		-7,155,618	-5,386,863	-5,187,001	169,862	-6,967,338		-6,967,338	188,480	-188,480	0	0	0
Housing Management (HRA)		1,666,723	1,285,042	1,282,271	17,229	1,723,636		1,723,636	36,913	-36,913	0	0	0
Asset Management (HRA)		4,964,944	3,723,708	3,474,419	-249,289	4,922,444		4,922,444	-42,500	42,500	0	0	0
Prevention, Options & Inclusion (HRA)		420,125	315,094	282,590	-32,504	365,430		365,430	-54,695	54,695	0	0	0
Housing Services (HRA) Total		-84,026	-63,019	-157,721	-94,702	44,172	0	44,172	128,198	-128,198	0	0	0
Housing Management (GF)													
Supporting People		-325,001	-243,751	-156,780	86,971	-200,001	-125,000	-325,001	0	0	0	0	0
Prevention, Options & Inclusion (GF)		1,023,210	767,408	730,191	-37,217	1,003,471		1,003,471	-19,739	-19,739	-19,739	-19,739	
Private Sector Housing Options (GF)		724,725	543,544	563,839	20,295	737,828		737,828	13,103	13,103	13,103	13,103	
Housing Management (GF)		201,504	151,126	107,258	-43,870	127,822		127,822	-73,682	-73,682	-73,682	-73,682	
Housing Management (GF) Total		1,624,438	1,218,228	1,244,508	26,180	1,669,120	-125,000	1,544,120	-80,318	0	-80,318	-80,318	
Adult Social Care													
Asst Director Adult Social Care		513,060	384,340	330,437	-53,903	536,052		536,052	22,992		22,992		
Older People and Physical Disability Mgt		229,074	171,806	128,824	-42,982	191,203		191,203	-37,871		-37,871		
Rapid Intervention/Intermediate Care		659,156	494,367	361,107	-133,260	484,911		484,911	-174,245		-174,245		
Older People - Day Care Enablement		671,690	503,768	394,272	-109,496	573,461		573,461	-98,229		-98,229		
OPPD - Assessment and Care Management		2,476,307	1,857,230	1,810,007	-47,223	2,498,696		2,498,696	22,369		22,369		
Physical & Sensory Impairment		292,424	219,318	165,030	-54,288	237,333		237,333	-55,091		-55,091		
LD & MH Management		821,135	615,851	503,607	-112,244	745,849		745,849	-75,286		-75,286		
Learning Disabilities - A&C		9,754,792	7,316,094	7,222,026	-94,068	10,329,080		10,329,080	574,288		574,288		
Learning Disabilities - Direct Services		4,277,755	3,208,316	3,052,453	-155,863	4,234,975	-18,374	4,216,601	-61,154		-61,154		
Sheltered Employment		306,135	229,801	245,053	15,452	310,967		310,967	4,832		4,832		
Bedfordshire Drug Action Team		0	0	0	0	0		0	0		0		
Emergency Duty Team		90,601	67,951	119,540	51,589	117,638		117,638	27,037		27,037		
BUPA		6,671,470	5,003,603	4,920,686	-82,917	6,615,817		6,615,817	-55,653		-55,653		
Adult Social Care Total		51,665,285	38,748,509	39,497,815	748,306	53,626,077	-18,374	53,607,703	1,942,418	0	1,942,418	1,942,418	
Commissioning													
Asst Director Commissioning		-150,239	-112,679	103,187	215,866	119,587		119,587	269,826		269,826		
Contracts		3,193,927	2,395,445	2,248,738	-146,707	3,108,688		3,108,688	-85,239		-85,239		
LD Transfer		156,511	117,383	-478,991	-596,374	-706,885		-706,885	-863,396		-863,396		
Supporting People - see Housing General Fund		0	0	0	0	0		0	0		0		
Bedfordshire Drug Action Team		155,384	116,538	-56,737	-173,275	-42,581		-42,581	-197,965		-197,965		
Personalisation		339,289	254,467	302,637	48,170	378,118	-200,000	178,118	-161,171		-161,171		
Commissioning		520,133	390,100	-374,069	-764,169	-515,444		-515,444	-1,035,577	743,959	-281,668	-281,668	
Commissioning Total		4,215,005	3,161,254	1,744,765	-1,416,489	2,341,483	-200,000	2,141,483	-2,073,522	743,959	-1,329,533	-1,329,533	
Business & Performance													
Asst Director Business & Performance		103,672	82,254	107,427	25,173	157,513		157,513	47,841		47,841		
Business Systems		1,054,656	790,992	793,658	2,666	1,126,705		1,126,705	72,049		72,049		
Business Infrastructure		163,293	126,970	-826	-127,796	99,504		96,504	-70,789		-70,789		
Customer Contributions		-7,999,637	-5,999,876	-6,295,696	-295,820	-6,396,531		-6,396,531	-396,994		-396,994		
Business & Mkt Strategy Total		-6,666,216	-4,999,862	-5,395,439	-395,777	-7,014,109	0	-7,014,109	-347,883		-347,883		
GRAND TOTAL		50,976,273	38,231,751	37,112,155	-1,119,596	50,908,010	-343,374	50,564,636	-411,637	615,791	204,154	0	204,154

TABLE B1 General Fund

CENTRAL BEDFORDSHIRE CAPITAL REVIEW 2010/2011

Social Care Health & Housing

Title and Description of the Scheme	Revised 2010/11 Budget				December 2010				Full Year Forecast				Full Year Variance				Over / under spend				Slippage to 2011/12			
	Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Pre 2010/11 Starts:																								
NHS Campus Closure The NHS Campus Closure Programme is a Government initiative backed with NHS Capital funding, to provide up to date and future accommodation for people with long term Learning Disabilities who reside in the Standard Care Homes under the responsibility of the Local Authority.	7,198	(7,198)	0	1,090	(2,093)	(1,003)	85	(2,083)	0	(1,005)	4,719	(4,719)	0	(2,479)	2,479	0	0	0	0	0	2,479	(2,479)	0	0
Refurbishment of House 3, Houghton Lodge The last refurbishments elements of House 3, Houghton Lodge in Ampthill. The bid is slippage from the scheme approved in September 2009 and is for the installation of CCTV and Fire Alarm equipment.	24	(24)	0	24	0	24	26	0	26	2	30	(30)	0	6	(6)	0	0	0	0	0	0	0	0	0
Timberlands and Chiltern View Gypsy and Traveller Sites Timberlands is in poor condition; there are public health issues and refurbishment is long overdue resulting in tensions relating to site management. Grant has been secured for 75% of proposed costs. Credible design proposals have been produced.	475	(356)	119	80	0	80	62	0	62	(18)	62	(46)	16	(413)	310	(103)	0	0	0	0	413	(310)	103	0
Empty Homes The project is the provision of funding to undertake capital works to long term empty properties that are subject to enforcement action by the Council. The enforcement action would be compulsory purchase or empty dwelling management orders.	200	(40)	160	100	(20)	80	0	0	0	(100)	0	0	0	(200)	40	(180)	0	0	0	0	200	(40)	160	0
Private Sector Renovation Grants - Renamed Disabled Facilities Grants Scheme The project is the provision of mandatory Disabled Facilities Grants (DFG's) funding, to adapt homes of people with disabilities to meet their specific needs. The provision of DFG's is prescribed in the Housing Grants, Construction and Regeneration Act 1996 and some funding is received from the Government.	2,255	(594)	1,671	1,468	(594)	884	1417	(627)	790	(64)	2,255	(584)	1,671	0	(153)	(7)	(160)	0	0	0	0	0	0	0
Housing Association Assistance- London Road Demolition and rebuild of London Road site in Dunstable. Council contribution to Aldwyck Housing Association.	447	0	447	447	0	447	447	0	447	0	447	0	447	0	0	0	0	0	0	0	0	0	0	0
Total pre 2010/11 starts	10,599	(8,202)	2,397	3,209	(2,697)	512	2,037	(2,720)	(683)	(1,172)	7,513	(6,379)	2,134	(3,086)	2,823	(263)	0	0	0	0	3,092	(2,829)	263	0
2010/11 Starts:																								
Renewal Assistance The project is the provision of mandatory Disabled Facilities Grants (DFG's) funding, to adapt homes of people with disabilities to meet their specific needs. The provision of DFG's is prescribed in the Housing Grants, Construction and Regeneration Act 1996 and some funding is received from the Government.	277	(112)	165	196	(112)	84	76	(119)	(43)	(120)	124	(119)	5	(153)	(7)	(160)	0	0	0	0	153	(7)	160	0
Total 2010/11 Starts:	277	(112)	165	196	(112)	84	76	(119)	(43)	(120)	124	(119)	5	(153)	(7)	(160)	0	0	0	0	153	(7)	160	0
Total Capital Programme 2010/11	10,876	(8,314)	2,562	3,405	(2,809)	596	2,113	(2,839)	(726)	(1,252)	7,637	(6,498)	2,139	(3,239)	2,816	(423)	0	0	0	0	3,245	(2,836)	423	0

CENTRAL BEDFORDSHIRE CAPITAL REVIEW 2010/2011
Housing Revenue Account

Title and Description of the Scheme	Revised 2010/11 Budget				December 2010 Actual				Variance				Full Year Variance				Over / under spend				Slippage to 2011/12			
	Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure		Gross Expenditure		Net Expenditure	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Rewiring The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	548	0	434	0	429	0	429	(5)	0	429	0	429	(5)	0	0	0	0	0	0	0	0	0	0	0
Kitchens and Bathrooms The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	1,676	0	1,136	0	938	0	938	(188)	0	938	0	938	(198)	0	(198)	0	(198)	0	(198)	0	0	0	0	0
Central Heating communal The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	167	0	96	0	4	0	4	(92)	0	4	0	4	(92)	0	0	0	0	0	0	0	0	0	0	0
Secure door entry The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	128	0	100	0	158	0	158	58	0	158	0	158	58	0	0	0	0	0	0	0	0	0	0	0
Structural works The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	105	0	70	0	77	0	77	7	0	77	0	77	7	0	0	0	0	0	0	0	0	0	0	0
Aids and adaptations The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	469	0	306	0	221	0	221	(85)	0	221	0	221	(85)	0	0	0	0	0	0	0	0	0	0	0
Communal areas The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capitalised salaries The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	319	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asbestos management The HRA Capital Expenditure Programme is an annual programme delivering improvements to Council owned housing stock. These improvements range from the installation of a new kitchen or bathroom into a property to the delivery of improvements to communal areas and garage blocks.	196	0	127	0	46	0	46	(81)	0	46	0	46	(81)	0	0	0	0	0	0	0	0	0	0	0
Total Capital 2010/11	6,174	0	4,107	0	3,760	0	3,760	(347)	0	3,760	0	3,760	(347)	0	(347)	0	(347)	0	(347)	0	0	0	0	0

Debt Analysis for December 2010

	Total Debt	Amt. Due	Amt. Overdue	From 1 to 30 Days	From 31 to 60 Days	From 61 to 90 Days	From 91 to 365 Days	From 366 Days
General Debts	2,153,548	206,571	1,946,977	523,522	137,183	747,979	433,322	104,972
House Sales	511,663	0	511,663	17,612	16,806	34,914	284,606	157,725
NHS Bedfordshire - SCHH	2,301,397	0	2,301,397	208,397	2,093,000	0	0	0
Bedford Borough	850,950	400,285	450,665	126,189	31,727	2,178	290,570	0
Total	5,817,557	606,856	5,210,702	875,720	2,278,716	785,071	1,008,498	262,697

Legacy Debt

House Sales	1,391,000	0	1,391,000	0	0	0	0	1,391,000
NHS Bedfordshire - SCHH	17,827	0	17,827	0	0	0	0	17,827
General Debts	428,986	0	428,986	(7,316)	(133)	(108)	(5,307)	441,851
Mid Beds	88,183	0	88,183	0	0	0	0	88,183
South Beds	100,564	0	100,564	(167)	(149)	(243)	(3,046)	104,168
Total	2,026,560	0	2,026,560	(7,484)	(282)	(351)	(8,353)	2,043,029

SUMMARY

House Sales	1,902,663	0	1,902,663	17,612	16,806	34,914	284,606	1,548,725
NHS Bedfordshire - SCHH	2,319,224	0	2,319,224	208,397	2,093,000	0	0	17,827
General	3,622,230	606,856	3,015,375	642,228	168,628	749,806	715,539	739,174
TOTAL	7,844,117	606,856	7,237,261	868,236	2,278,434	784,720	1,000,145	2,305,726
				12.00%	31.48%	10.84%	13.82%	31.86%

Earmarked Reserves

<u>Social Care Health and Housing Reserves</u>		Opening Balance 2010/11		Proposed use 2010/11		Proposed Transfers to Reserves		Closing Balance 2010/11		Commentary on use/proposed transfer
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		
<u>General Fund</u>										
Social Care Reform	200	(200)	0	0	0	0	0	0	Reserve applied to forecast expenditure on Transforming People's Lives project	
LD Commissioning Transfer	583	0	0	0	0	583	0	583	Proposed to use this earmarked reserve to fund the first year costs associated with the deregistration of care homes cost pressure	
LD Campus Closure	0	0	0	0	744	744	0	744	Proposed transfer of revenue grant to meet expected transitional costs during 2011/12 and 2012/12	
Supporting People	0	(181)	397	0	216	0	216	216	Transfer of Supporting People Reserve from Bedford Borough	
Sub-total General Fund	783	(381)	1,141	1,141	1,543					
<u>Housing Revenue Account</u>										
Major Repairs	200	0	0	0	200					
Business Process Re-engineering	46	0	0	0	46					
HRA Reserve	4,236	(44)	4,192	0	4,192				Forecast Deficit to be met from reserve	
Sub-total Housing Revenue Account	4,482	(44)	4,438	0	4,438					
Grand Total	5,265	(425)	1,141	1,141	5,981					

Targeted Efficiency Savings Monitoring - Summary

Updated on : 12th January 2011

Month: Dec 2010

Service Area	2010/11 Budget	Comments (please include here explanations around the current status of the efficiency i.e why it is or is not on target and the full year implications)	Month		Year to date		Full Year				
			Budget £m	Actual £m	Variance	Budget £m	Actual £m	Budget Forecast £m	Variance		
Social Care, Health & Housing	£m										
Efficiencies											
Updated on : 12th January 2011											
Business and Performance	0.872	EA22 £250k was subject to Executive approval of a revised Fairer Charging Policy - a shortfall of £187k is projected. A shortfall of £78k is forecast on EA27 Review of Welfare Rights Service and £11k on EA11 Review of Financial Assessment Business Process	0.098	0.047	(0.051)	0.588	0.349	(0.239)	0.872	0.582	(0.290)
Adult Social Care	0.490		0.046	0.016	(0.030)	0.338	0.146	(0.192)	0.490	0.430	(0.060)
Commissioning	0.760	EA25 £500k "Special and Specific Grants" is at risk - a shortfall of £130k is projected. EA16/17 Supporting People efficiencies are not forecast to be achieved £200k. Compensatory efficiencies of £200k from LD Transfer Funding is offsetting this.	0.063	0.253	0.189	0.570	0.673	0.102	0.760	0.628	(0.132)
Housing	0.525	Additional Travellers' Sites Pitch Fee income of £34k is forecast for EA12	0.158	0.146	(0.013)	0.425	0.312	(0.113)	0.525	0.368	(0.157)
Cross-cutting and Compensatory	0.106	Compensatory savings now total £570k	0.009	0.021	0.012	0.079	0.143	0.064	0.106	0.691	0.585
TOTAL	2.753		0.375	0.482	0.107	2.001	1.623	(0.377)	2.753	2.699	(0.054)

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Meeting: Overview and Scrutiny

Date: 28 March 2011

Subject: Shared Services-patient flows from Acute hospitals to Central Bedfordshire

Report of: Julie Ogley Director of Social Care, Health & Housing

Summary: The report analysis the patient flows from acute hospitals into Central Bedfordshire between June and December 2010 and highlights the role of social care in managing these.

Contact Officer: Stuart Mitchelmore, Head of Service for Older Persons & Physical Disability

Public/Exempt: Public

Wards Affected: All

Function of: Council

CORPORATE IMPLICATIONS

Council Priorities:

The recommendations contribute to the Central Bedfordshire Councils aim of supporting & caring for an ageing population.

Financial:

None

Legal:

None

Risk Management:

None

Staffing (including Trades Unions):

None

Equalities/Human Rights:

None

Community Safety:

None

Sustainability:

None

RECOMMENDATION(S):

1. that the committee be asked to;
 - (a) Note the intention for the role of the current manager of the Central Bedfordshire Social Care Hospital Team will include an overview of all discharges from hospitals.
 - (b) Note that the existing service level agreement with Bedford Borough for Bedford Hospital will be continued and that monitoring patient flows will be undertaken as part of the contract review.
 - (c) Note the intention to make arrangements to designate posts that will be linked with Milton Keynes , Stoke Mandeville and Addenbrookes Hospitals
 - (d) Note the intention to strengthen closer alignment of social care services with health to facilitate expedient and effective discharges from hospital.

Background

- 1.1 For most patients, being discharged from hospital to their home is straightforward. Most are unlikely to need the support of Social Services, though some may be referred for information or simple services. However some people have ongoing health and social care needs which require detailed assessment. Staff from Health and Social Services will work together to plan and deliver a safe and timely discharge.
- 1.2 Arrangements for providing social workers in hospitals was part of major reforms made during the 1970's. Ordinarily the local authority in which the hospital is based is responsible for providing the social work service.
- 1.3 In 2003, following a select committee report on delayed discharges, previous discharge guidance was updated to ensure local authorities operated and managed joint discharge arrangements with health colleagues in a more cohesive way.
- 1.4 Central Bedfordshire Councils Social Care, Health and Housing Directorate provides social work staffing resources in to the Luton and Dunstable and Lister Hospitals
- 1.5 Staff who work in the Luton & Dunstable Hospital are currently based at the Disability Resource Centre, Dunstable and total 12.11 whole time equivalents. There is a designated Team Manager. The staffing Budget totals £404,796.

- 1.6 For the Lister Hospital there is currently one post based within the Biggleswade Older Peoples Social Care Team that provides the focal point of contact for discharges from the Lister Hospital.
- 1.7 The Council has a service level agreement for the provision of Hospital Social Work Services for Central Bedfordshire residents from Bedford Borough Council. This is to the current value of £121,656. This equates to 42% of the total hospital team budget. The Team has 9 whole time equivalents and has a designated Team Manager.
- 1.8 There are three other key hospitals which residents of Central Bedfordshire access services – Milton Keynes, Stoke Mandeville and Addenbrookes. There is no direct CBC social work link with these and reliance is on the host authorities, Buckinghamshire and Cambridgeshire to undertake all assessment and discharge work relating to CBC residents.
- 1.9 The care pathway for patients being discharged from hospital can include intermediate care services provided by the NHS or Reablement Services provided from CBC. Work is on-going to develop an integrated approach to these pathways.
- 1.10 Hospital Social Workers only hold cases for the time people are in hospital. Following discharge all cases are transferred to the appropriate locality based team. The length of time spent on each case averages two weeks but this is dependent on variables such as complexity and discharge destination.
- 1.11 In keeping with community care guidelines assistance is available to those customers who fund their own care and support. This can include undertaking an assessment of need, providing advice and information to customers and families whom require care services. Such signposting information includes details of care agencies, financial booklets and Care Quality Commission (CQC) inspection information. Where required assistance will be offered to families in arranging provision.
- 1.12 Advice and information is also available to those customers who may not require services but would benefit from such information to retain their independence.
- 1.13 The Community Care (Delayed Discharges) Act 2003 places a number of duties around the discharge of patients. The Act requires the Hospital Trust to notify councils if a patient is ready for discharge. There is a defined timescale (72 hours) for social services to complete assessments and make arrangements for appropriate services. For any delayed discharge the Council can be fined. The current charge is £120 per day. Luton and Dunstable, Lister, Milton Keynes and Addenbrookes Hospitals impose this sanction and the cost of these to date for this financial year is £9.2k.

Patient Flows

2.1 The following table details the patient flows from hospitals in to Central Bedfordshire from June 2010-December 2010 (7 months).

Luton & Dunstable	354	Stoke Mandeville	12
Bedford	149	Addenbrookes	7
Lister & QE2	73	Harefield	2
Milton Keynes	25	High Wycombe	2

2.2 The activity supports the current resource arrangements proportionally allocated to the Luton & Dunstable Hospital, Bedford Hospital and Lister Hospital.

Improving the discharge process for Central Bedfordshire residents

3.1 As part of the reconfiguration of the Older Persons and Physical Disability management structure, a designated post of Team Manager has been created for the Luton and Dunstable Social Work Team. The remit of this post is to be extended to overview the discharge process from all the other hospitals. This will ensure good practice is shared and there is consistency in the discharge pathways.

3.2 Within the social work hospital team for Luton and Dunstable Hospital the post of the hospital discharge facilitator has been created. This role will specifically fulfil the tasks outlined in paragraphs 1.11 and 1.12.

3.2 The activity for Bedford Hospital is significant and Central Bedfordshire has been involved in the work around the care pathway within this area. The monitoring of the Service Level Agreement with the hospital has recently moved to the contracts department to ensure activity information is more closely monitored and scrutinised.

3.3 The remit of the current post for Lister Hospital will be extended to include the link to Addenbrookes Hospital.

3.4 A post is to be designated that will be link to Milton Keynes and Stoke Mandeville Hospitals with the intention of improving the discharge experience for those residents accessing those hospitals.

3.5 Under the various work streams formulated as part of the NHS QIPP(Quality, Innovation, Productivity and Prevention) Central Bedfordshire has been actively involved in shaping the future closer alignment of NHS and Social Care. This will focus on assessment & case management and intermediate care/reablement services. This strategic direction has been evidenced nationally as improving the patients discharge experience and ensures a more cost effective response to need.

Conclusion

- 4.1 The patient flows into Central Bedfordshire are predominately from three hospitals, Luton & Dunstable, Bedford and the Lister Hospitals.
- 4.2 Central Bedfordshire Social Care, Health and Housing directorate is actively involved with its NHS colleagues to ensure patients are appropriately and safely discharged following a hospital stay.

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